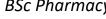


## Eyas Raddad

Associate Vice President, Portfolio Strategy and Novel Therapeutic Platforms







**Seasoned Drug Discovery and Development Researcher** 







SDP Board member, Past President and Change Leader





MBA

## The day

Motivation, Anchoring and Alignment

Setting the Vision

Discuss the Vision

Demonstrating Progress

Delve a Bit in Method Details

Discuss the Future



# Themes for Decision/Data/Computing Analytics Integration

Eyas Raddad

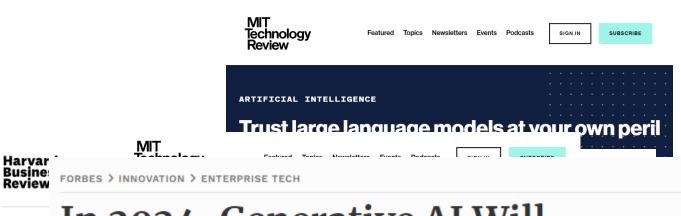
80% Red

80% Blue

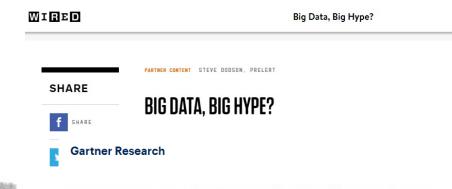
70% Green



### The Analytics Hype



## In 2024, Generative AI Will Transition From Hype To Intent

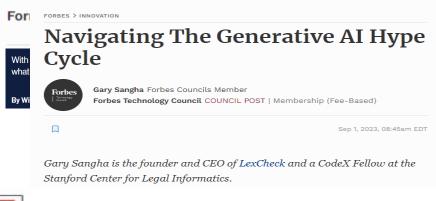


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Management

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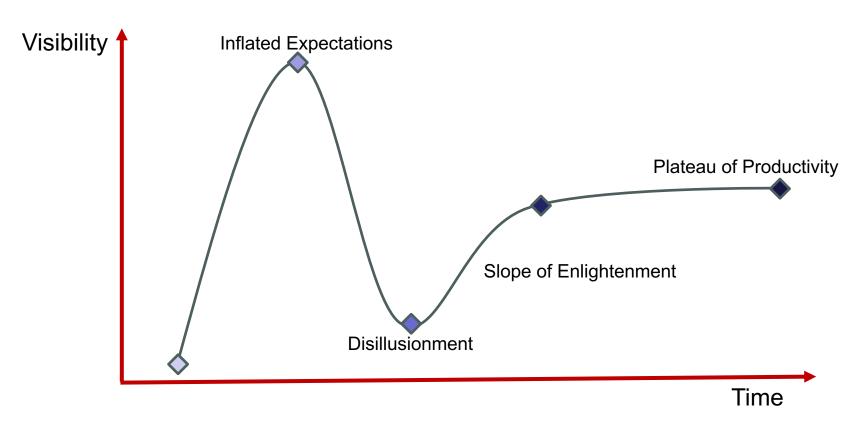


yond the hype: Big data concepts, methods, and analytics





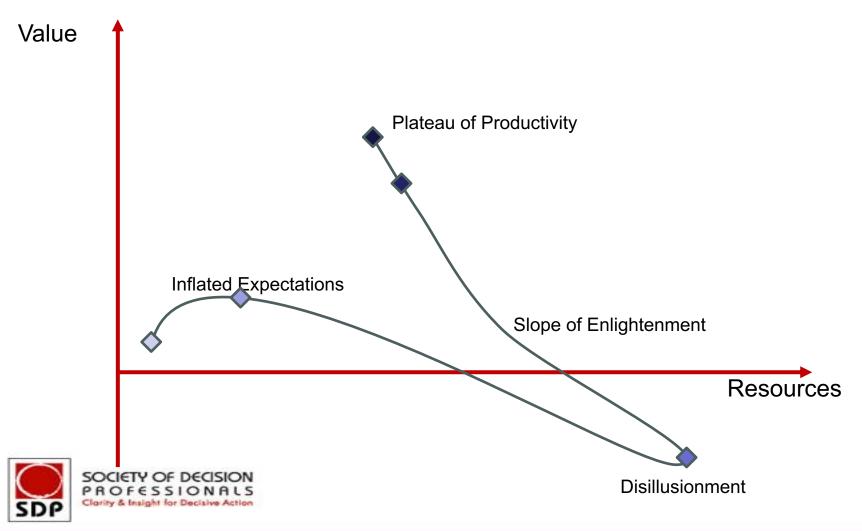




#### Enlightenment

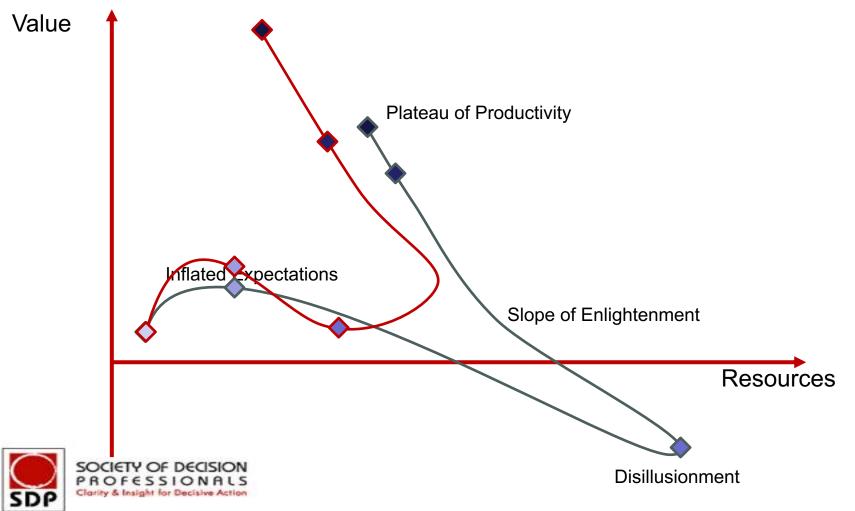
- Technology more understood
- Initial implementations bearing fruit
- Strategies to harness mature





#### Enlightenment

- Technology more understood
- Initial implementations bearing fruit
- Strategies to harness mature

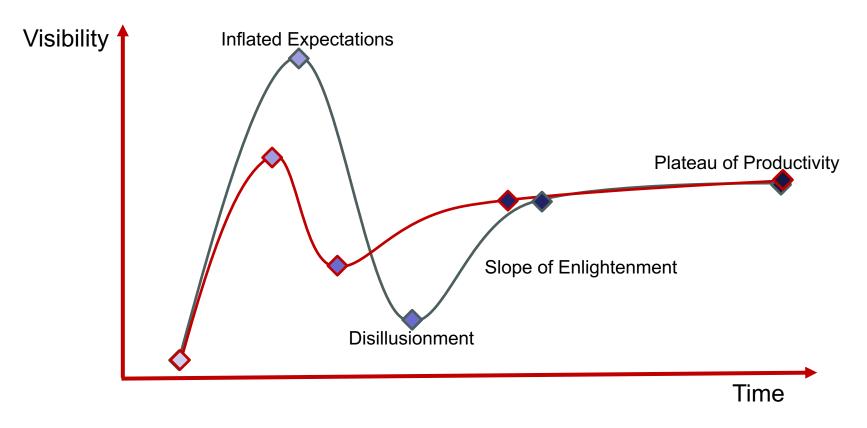


#### Enlightenment

- Technology more understood
- Initial implementations bearing fruit
- Strategies to harness mature

#### What if?

- Realistic expectations
- Value-focused approach
- Intentional, problem-centered
- Right scope, right data, right methods
- Organizational maturity



#### Enlightenment

- Technology more understood
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#### What if?

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## The faster and more effective path to value passes through decision centricity

With advances in analytics, the path will increasingly rely on effective integration of practices

## What is the future of the Decision Professional?



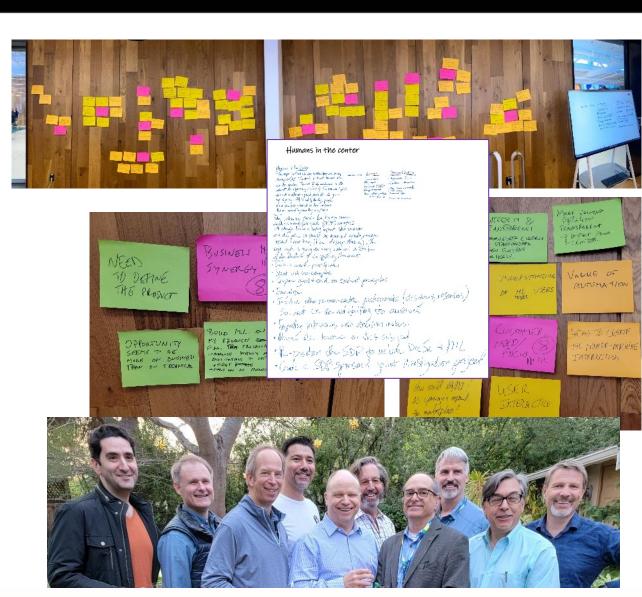
In 2022, SDP organized and Microsoft hosted a forum of purple people to identify greatest problems and areas of synergy between the fields.

Amazon
Decision Frameworks
Eli Lilly
Keen Decision Systems
Microsoft

Salesforce SmartOrg Uncertainty Research Win Vector

They identified five key high-leverage themes for further development.





## Five High-Leverage Themes

Integration of Best Methods

A Common Vocabulary

Humans at the Center

The Business of Decision Intelligence

Integrating Predictive and Value Modeling



## Integration of Best Methods

Decision Analysis Data-anchored assessments
Bayesian statistics
Predictive analytics
AI
LLM
Decision
Intelligence



Data Sciences

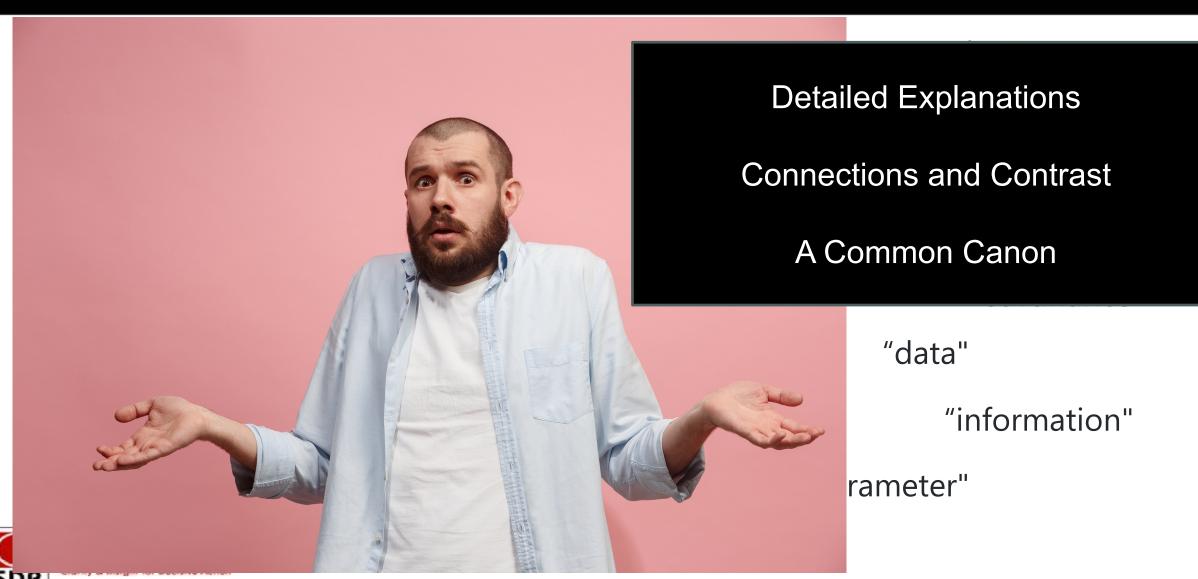


## A Common Vocabulary

```
"decision
                         "values"
"causality"
                                         "hypothesis test"
                                                                   algorithm"
            "relevance"
                          "conditional"
                                                                "prospects"
                                                  "statistic"
        "decision"
                             "estimate"
"objective function"
                                                            "prediction"
                     "inference"
                                              "likelihood"
                                                                      "covariance"
                              "uncertainty"
        "scenario"
            "alternatives"
                                                               "data"
                                                  "decision
                          "probability"
"assessment"
                                                   criteria"
                                                                    "information"
      "options"
                 "error"
                                                         "parameter"
                                "features"
```



## A Common Vocabulary



## Humans at the Center

#### **Head and Heart**

Decision maker-centered framing

Human preferences and values

User experience

**Analytic Complexity** 

Visualization



Facilitative interviews and elicitations

Behavioral psychology and cognitive biases

Decision norms and culture

**Design Thinking** 

Organizational change management



## The Business of Decision Intelligence

**Building the Practice of Decision Intelligence** 

Tools and techniques

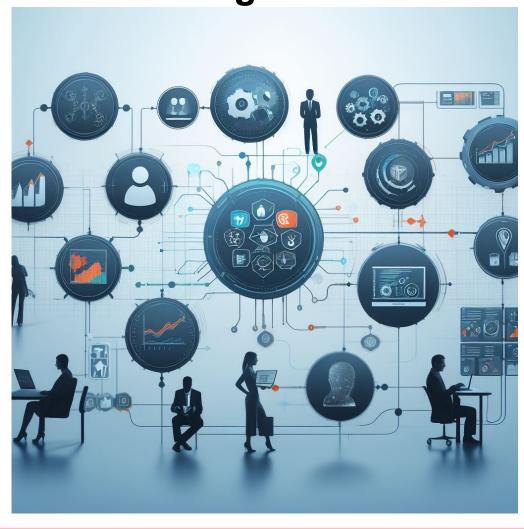
**Business process** 

Team constructs- mix of skillsets

Role definition

Change management





## Integrating Predictive and Value Modeling



Tools and techniques

Business process

Team constructs- mix of skillsets

Role definition

Change management

